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# THE WORLDWATCH INSTITUTE



ANNUAL  
REPORT  
2010-2011



VISION FOR A SUSTAINABLE WORLD

## WORLDWATCH INSTITUTE AT A GLANCE

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### MISSION

Worldwatch Institute delivers the insights and ideas that empower decision makers to create an environmentally sustainable society that meets human needs. Worldwatch focuses on the 21st-century challenges of climate change, resource degradation, population growth, and poverty by developing and disseminating solid data and innovative strategies for achieving a sustainable society.

### HISTORY

Founded in 1974 by Lester Brown, Worldwatch was the first independent research institute devoted to the analysis of global environmental concerns. Worldwatch quickly became recognized by opinion leaders around the world for its accessible, fact-based analysis of critical global issues. Now under the leadership of Robert Engelman, Worldwatch develops innovative solutions to some of the world's most intractable problems, emphasizing a blend of government leadership, private sector enterprise, and citizen action that can make a sustainable future a reality.

### PARTNERS

Worldwatch works with international publishing partners to translate, produce, promote, sell, and distribute our book and reports. Over the years, Institute publications have appeared in 36 languages and 44 editions in 42 countries through partnering with NGOs and commercial publishers around the globe.

## WORLDWATCH BOARD OF DIRECTORS

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The following is a list of the Worldwatch Institute Board of Directors as of September 1, 2011.

Ed Groark, <i>Chairman</i> UNITED STATES	Cathy Crain UNITED STATES	Izaak van Melle THE NETHERLANDS
Robert Charles Friese, <i>Vice Chairman</i> UNITED STATES	Tom Crain UNITED STATES	Richard Swanson UNITED STATES
Nancy Hitz, <i>Secretary</i> UNITED STATES	James Dehlsen UNITED STATES	Wren Wirth UNITED STATES
Robert Engelman, <i>Executive Director</i> UNITED STATES	Satu Hassi FINLAND	Ray Anderson UNITED STATES Passed away on August 8, 2011
Christopher Flavin, <i>President Emeritus</i> UNITED STATES	Jeffrey Lipton UNITED STATES	<b>Emeritus:</b>
Geeta B. Aiyer UNITED STATES	Akio Morishima JAPAN	Øystein Dahle NORWAY
L. Russell Bennett, Esq. UNITED STATES	Ajit Nazre UNITED STATES	Abderrahman Khene ALGERIA

**Cover photos:** *top:* Shanghai Transrapid maglev train leaving the station, photo from iStock; *middle:* A village woman in Zimbabwe takes corn from the communal storage area, photo ©IFAD/Horst Wagner; *bottom:* Tibetan children celebrate new solar panels, photo ©Greenpeace/FU Xinghua.

## WELCOME FROM EXECUTIVE DIRECTOR AND BOARD CHAIR

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Dear Friends,

Through your support of the Worldwatch Institute in 2010–11, you:

- Hastened the day when farmers and food sellers across the world routinely share with each other the most exciting—and environmentally sustainable—innovations for getting nutritious food from field to table;
- Put Worldwatchers on the ground from the Dominican Republic to Beijing to explore new approaches to low-carbon energy access for everyone;
- Made it more likely that women everywhere will be able to decide for themselves whether and when to have a child, guaranteeing that birth rates fall and population growth rates slow on a resource-stressed planet;
- Kept a clear focus on the importance of jobs—green, environmentally friendly jobs that put people to work while sustaining prosperous and equitable human societies.

It's hard to imagine another single place where your gifts to the future could be used so broadly and yet extend so far. At the Worldwatch Institute, we believe that an environmental think tank can also be an environmental impact tank. In early 2010, the University of Pennsylvania rated Worldwatch among the top three environmental think tanks in the world. We feel that the work we pursued over the past year demonstrates the high quality of research and level of influence that is needed to promote the shift to sustainable societies.

In more ways than we can count, the work chronicled in this Annual Report testifies to the vision and leadership of Worldwatch President Christopher Flavin and Board Chair Tom Crain, who led our staff and Board, respectively, for many years. Both stamped our culture and our work with a sense of urgency combined with the optimism that innovations that are available today can lead us quickly down the path toward sustainability. Chris and Tom stepped down from their positions in mid-2011, and we owe them a huge debt.

In the current fiscal year, you will see much that will change at Worldwatch and much that will be constant—in particular our gold standard for research integrity and our drive for accomplishment that measurably speeds the transition to sustainability. As the Institute's new leaders, we thank you for joining with us in this exciting and critically important work. And we invite you to become even more deeply involved in helping us shape the world and the societies that you want to see future generations enjoy.



Robert Engelman  
*Executive Director*



Ed Groark  
*Chairman of the Board*



## PROGRAM AREAS

### CLIMATE & ENERGY

#### Building a Low-Carbon Future

High energy prices, improved technology, and the need to slow climate change are spurring efforts to transform energy economies around the world. But accelerating low-carbon economic growth requires innovative public policies and strong leadership from businesses as well as public officials. Worldwatch's Climate and Energy researchers believe that an energy revolution is now possible—one that is as momentous as the emergence of oil- and electricity-based economies a century ago. The Institute's research identifies key components of new energy and transportation systems that can help de-carbonize the global economy, spur innovation, and create jobs and economic opportunities.

Shutterstock



Solar panel array.

USAID



Ghanian farmer inspects cashew fruit on his farm.

### FOOD & AGRICULTURE

#### Nourishing the Planet

More than ever before, how we farm and feed ourselves is changing the world around us. Worldwatch's Food and Agriculture program focuses on developing agricultural systems and policies that can increase food supplies while protecting the local environment and slowing climate change. The Institute's researchers are working to identify agricultural practices that are beneficial to farmers, consumers, and ecosystems. The goal is to develop food systems that are flexible enough to deal with shifting weather patterns, productive enough to meet the needs of expanding populations, and accessible enough to support rural communities.

David Ritter



Compressed and baled aluminum cans ready for recycling.

### ENVIRONMENT & SOCIETY

#### Transforming Economies, Cultures, and Societies

The tendency of economies, cultures, and societies to degrade their ecosystems beyond repair is causing significant disruptions to Earth's climate and environment, and subsequently to human civilization. Worldwatch's Environment and Society program turns a critical eye to how we can harness the central institutions that shape society to shift today's economies, cultures, and societies toward sustainability. Specific areas of research include population and resources, the economics of sustainability, and transforming cultures.

## IMPACT HIGHLIGHTS

### 25 COUNTRIES, 18 MONTHS

#### Nourishing The Planet Travels To Sub-Saharan Africa

Agriculture has come to a crossroads. Nearly a half-century after the Green Revolution, a major share of the human family is still chronically hungry. In addition, much of that revolution's gains have been achieved through highly intensive agriculture that depends heavily on fossil fuels for inputs and energy. The question of whether the world's croplands can yield more food is being trumped by the question of whether they can do so without compromising the soil, fresh water, and crop diversity the world depends on.

To find solutions to these problems, Worldwatch traveled to 25 sub-Saharan African countries—the places where hunger is greatest and rural communities have struggled most—to hear people's stories of hope and success in agriculture. The journey has paid off in a treasure trove of agricultural innovations, ideas that Worldwatch is bringing to the world. Nourishing the Planet has been supported via a generous grant from the Bill and Melinda Gates Foundation, which also provided valuable insights based on the foundation's extensive field experience in Africa.

#### State of the World 2011: Innovations that Nourish the Planet

In January 2011, Worldwatch released *State of the World 2011: Innovations that Nourish the Planet*, which brought together 60 of the world's leading experts to highlight innovations that help alleviate hunger and poverty while also protecting the environment. The report was the culmination of visits to more than 350 projects across 25 countries in sub-Saharan Africa to learn directly from thousands of farmers and farmers' groups, journalists and academics, scientists and researchers, and policymakers and government agencies.

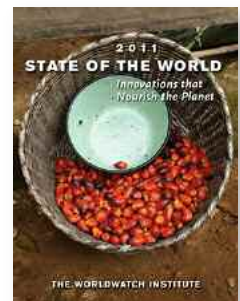
#### Spreading the Word Globally

Worldwatch held launch events for *State of the World 2011* in 10 countries and 30 cities, including Berlin, Copenhagen, Helsinki, Johannesburg, London, New York, and Rome. The press launch in New York generated dozens of unique press clips, with more than 100 environmental and agriculture journalists joining in the room or via live teleconference from five continents. The *State of the World 2011* symposium in Washington, D.C. brought together more than 250 attendees with 10,000 more participating via live stream on the Internet. Worldwatch's Nourishing the Planet team also launched the book and conducted a mini agricultural innovation tour across India along with publishing partner the Centre for Environment Education.

By mid-2011, the Nourishing the Planet team had 68 original op-eds published in major newspapers and its work was cited in hundreds of media outlets around the world, including the *New York Times*, the *Washington Post*, the *Times of India*, the BBC, CNN, *Reuters*, *Agence France-Presse*, and ABC-Australia. The team conducted face-to-face or video conference briefings with more than 125 of the world's top environmental and agriculture journalists, including representatives from the *Wall Street Journal*, *Deutsche Welle*, the *Telegraph U.K.*, *China Daily*, *Indian Express*, Al Jazeera, Telemundo, Radio Free Asia, and many of Africa's leading newspapers.

#### Briefing the World's Agricultural Funders

*State of the World 2011* was developed in part as a roadmap to help the world's agricultural funding and donor communities direct resources to important projects that are succeeding on the ground. Nourishing the Planet conducted in-person briefings with dozens of the largest



© Nourishing the Planet



Nourishing the Planet team meets with members of the Self Employed Women's Association in India.

fundes of sustainable agriculture including the Bill & Melinda Gates Foundation, the McKnight Foundation, the Margaret A. Cargill Foundation, and the Sustainable Agriculture and Food Systems Funders Network.

### NourishingThePlanet.org

By leveraging online and social media tools, the Nourishing the Planet team publishes on average of 16 original blogs a week featuring original interviews, stories, and analysis along with original podcasts for the iTunes store and videos for CNN's iReport and YouTube. This content is picked up routinely by the *Huffington Post*, South Africa's *Mail and Guardian*, Senegal's *Le Soleil*, and dozens more news outlets. Nourishing the Planet also has an online weekly newsletter distribution list of 35,000 journalists, farmers, supporters, and agricultural thinkers around the world. In mid-2011, the team hit milestones of 10,000 followers on Twitter and 5,000 fans on Facebook.



## CLIMATE AND ENERGY AT THE FOREFRONT

### Building A Low-Emissions Future

In 2010, carbon dioxide concentrations in the Earth's atmosphere reached 392 parts per million, a 5.5 percent increase over 2000 and a 10 percent increase over 1990. By some measures, prospects for addressing climate change seem dimmer now than they have at any time in the last decade. Yet despite the recent backlash against top-down approaches to curbing emissions at the international level and in some major emitting countries, concerns about local pollution, health impacts, and energy security, as well as a continuing paradigm shift toward an understanding of the long-term socio-economic advantages of a sustainable society, are continuing to drive progress toward a low-emissions economy.

Worldwatch's Climate and Energy program is contributing to this global energy transition with initiatives such as the development of sustainable energy roadmaps, renewable energy development reports, an expanded China Program, and an in-depth inquiry into the role of natural gas. The team also participates actively in international climate negotiations and sponsored several side events at the 2010 United Nations talks in Cancún, Mexico.

### Sustainable Energy Roadmaps

In 2010, Worldwatch launched a major new initiative to help developing countries identify sustainable energy options. With support from the Energy and Environment Partnership with Central America (EEP) and the German Environment Ministry's International Climate Initiative, the initial focus of this effort is on assisting the Caribbean countries of the Dominican Republic, Haiti, and Jamaica in developing low-carbon energy roadmaps. Coordinated by Project Director Alexander Ochs and Project Manager Mark Konold, the roadmaps will help these governments assess their solar, wind, hydropower, and biomass resource potential. Worldwatch also will provide advice on crafting policies to unlock these potentials, assess their socio-economic impact, and conduct workshops to ensure that both governmental and civil-society stakeholders understand the roadmaps and how they can best implement the recommendations.

### Renewable Energy Development Reports

As the world shifts to greater reliance on renewable energy sources, the challenge is to create a transition strategy that provides people with essential energy services that do not disrupt the climate system, degrade the environment, or create conflict over resources. In 2010–11, Worldwatch Senior Fellow Janet Sawin participated in preparation of the Intergovernmental Panel on Climate Change (IPCC) *Special Report on Renewable Energy Sources and Climate Change Mitigation*, released in June 2011. Since 2005, Worldwatch also has collaborated with the

iStock



Divided highway and wind farm in Xinjiang province, China.

Mark Konold

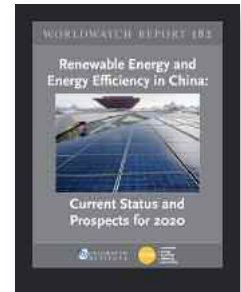


A solar array in Santo Domingo, the Dominican Republic.

Renewable Energy Policy Network for the 21st Century (REN21) to compile the annual *Renewables Global Status Report*, which is the product of an international team of more than 150 contributors and has become the renewables industry reference standard.

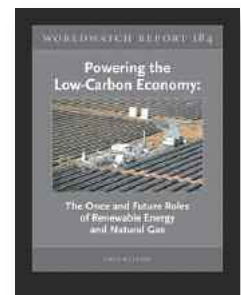
### Renewable Energy and Energy Efficiency in China

In October 2010, the Institute published Worldwatch Report 182, *Renewable Energy and Energy Efficiency in China: Current Status and Prospects for 2020*. The study was funded by the Renewable Energy & Energy Efficiency Partnership (REEEP) and written by Chinese researchers in cooperation with Worldwatch's Climate and Energy Team, including China Program Manager Haibing Ma. The report attracted huge public interest in China's booming clean energy economy and was cited in dozens of news outlets and blogs, including China's largest English-language newspaper, *China Daily*, and U.S. publications such as *Fast Company*.



### The Role of Natural Gas

Worldwatch's Natural Gas and Sustainable Energy Initiative (NGSEI) hit its stride in 2010, led by Project Manager Saya Kitasei. During the year, the NGSEI published three briefing papers: *The Role of Natural Gas in a Low-Carbon Economy*, *Addressing the Environmental Risks of Shale Gas Development*, and *How Energy Choices Affect Fresh Water Supplies: A Comparison of U.S. Coal and Natural Gas*. In addition, Kitasei authored Worldwatch Report 184, *Powering the Low-Carbon Economy: The Once and Future Roles of Renewable Energy and Natural Gas*, which describes how renewable energy and natural gas, working together, can facilitate a rapid decarbonization of the power sector and provide the foundation for a low-emissions energy future. Kitasei provided interviews to numerous media outlets, spoke at several industry events and briefings, and had her work cited in several influential publications during 2010–11.



### ReVolt Blog

The Climate and Energy team's popular blog, *ReVolt*, reports on the latest revolutions in energy production and consumption and explores strategies for low-emissions development around the world. Special emphasis is given to international and domestic climate and energy policies including UN negotiations, energy efficiency, renewable energy, natural gas, the energy and water nexus, emissions from non-energy sources, and technological innovations. Interest in the blog continued to grow rapidly in 2010–11, showing a tripling in readership.



## TRANSFORMING CULTURES

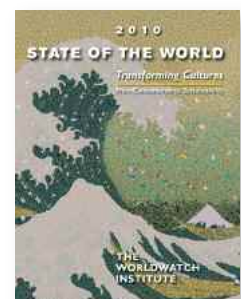
### From Consumerism To Sustainability

*The past five years have witnessed an unprecedented mobilization of efforts to combat the world's accelerating ecological crisis. But amid the flurry of activity, one dimension of our environmental dilemma remains largely neglected: its cultural roots. As consumerism has taken root in culture upon culture over the past half-century, it has become a powerful driver of the inexorable increase in demand for resources and production of waste that marks our age.*

*In 2010–11, Worldwatch addressed the cultural shifts necessary for creating a sustainable world head-on, making it the subject of the 2010 State of the World report, updating the Transforming Cultures blog, and making cultural and societal change a pillar of the Institute's Environment and Society program.*

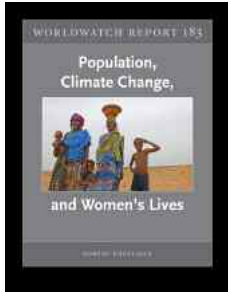
### State of the World 2010

*State of the World 2010: Transforming Cultures—From Consumerism to Sustainability* asks a question that is central to the future of our species—and to the health of the Earth: How do we make



it as natural to live sustainably as living as a consumer feels today? The book has been published in 16 languages and includes 26 articles from 60 eminent researchers and experts on consumerism, sustainability, and cultural change.

Senior Fellow Erik Assadourian devoted much of 2010 to worldwide outreach on the 14 editions of *State of the World: Transforming Cultures*. In Greece, he worked with the country's third largest newspaper to distribute 35,000 copies of the book to subscribers. Worldwatch also continued to publish our Transforming Cultures blog, which focuses on cutting-edge efforts to fight consumerism and maintains a loyal audience of some 2,000 unique visitors per month.



### Population, Climate Change, and Women's Lives

In November 2010, Worldwatch released Report 183, *Population, Climate Change, and Women's Lives*, authored by then-Vice President for Programs Robert Engelman. The report examines the effect of climate change on women and conversely tracks the impact that women's education and access to family planning services can have on climate change. Communications outreach took advantage of the controversial subject matter to obtain mentions in *Time* magazine's Ecocentric blog, on Treehugger, and in other leading environmental news outlets.

## WORLDWATCH.ORG

### Communicating A Global Message

In 2010–11, Worldwatch conducted a complete re-design of our website, [www.worldwatch.org](http://www.worldwatch.org). The redesign was the first in 10 years and aimed to bring the Institute's web presence fully into the Web 2.0 Age. The changes resulted in the positioning of Worldwatch's research as the central feature of our website, with image-rich project pages, frequently updated blogs, an enhanced social media presence, and streamlined bookstore and donation pages.



### Vital Signs Online

*Vital Signs Online* is an online paid subscription service based on Worldwatch's popular book series *Vital Signs: The Trends that Are Shaping Our Future*. The site features graphics-enhanced articles on the latest data and trends related to the global environment and human well-being and is targeted at professionals in business and finance seeking timely analysis and data. *Vital Signs Online* has more than 100 subscribers across dozens of industries and educational institutions and provides up-to-date information to reporters around the world. The product also has enhanced Worldwatch's ability to reach corporate researchers in a variety of industries critical to sustainability, including finance, insurance, and energy.



## PARTNERING FOR IMPACT

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Worldwatch partners with a wide variety of organizations around the world on its programmatic initiatives and to disseminate its research more widely through Web and print channels. Partners in 2010–2011 included:

**CENTER FOR AMERICAN PROGRESS**

[www.americanprogress.org](http://www.americanprogress.org)

**CENTER FOR ENVIRONMENT EDUCATION, INDIA**

[www.ceeindia.org](http://www.ceeindia.org)

**ECOAGRICULTURE PARTNERS**

[www.ecoagriculture.org](http://www.ecoagriculture.org)

**EDIBLE COMMUNITIES**

[www.ediblecommunities.com](http://www.ediblecommunities.com)

**ENVIRONMENTAL NEWS NETWORK (ENN)**

[www.enn.com](http://www.enn.com)

**GERMAN FEDERAL MINISTRY FOR THE ENVIRONMENT, NATURE CONSERVATION AND NUCLEAR SAFETY (BMU)**

[www.bmu.de](http://www.bmu.de)

**GERMANWATCH**

[www.germanwatch.org](http://www.germanwatch.org)

**GLOBAL ENVIRONMENTAL INSTITUTE, CHINA**

[www.geichina.org](http://www.geichina.org)

**GREENPEACE INTERNATIONAL**

[www.greenpeace.org](http://www.greenpeace.org)

**HEIFER INTERNATIONAL**

[www.heifer.org](http://www.heifer.org)

**HEINRICH BÖLL FOUNDATION, NORTH AMERICA**

[www.boell.org](http://www.boell.org)

**INSTITUTE FOR AGRICULTURE AND TRADE POLICY (IATP)**

[www.iatp.org](http://www.iatp.org)

**INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT (IFAD)**

[www.ifad.org](http://www.ifad.org)

**INTERNATIONAL FUND FOR CHINA'S ENVIRONMENT (IFCE)**

[www.ifce.org](http://www.ifce.org)

**INTERNATIONAL UNION FOR CONSERVATION OF NATURE (IUCN)**

[www.iucn.org](http://www.iucn.org)

**NORWEGIAN MINISTRY OF FOREIGN AFFAIRS**

[www.regjeringen.no](http://www.regjeringen.no)

**SIERRA CLUB**

[www.sierraclub.org](http://www.sierraclub.org)

**SLOW FOOD USA**

[www.slowfoodusa.org](http://www.slowfoodusa.org)

**UNITED NATIONS ENVIRONMENT PROGRAMME (UNEP)**

[www.unep.org](http://www.unep.org)

**UNITED NATIONS POPULATION FUND (UNFPA)**

[www.unfpa.org](http://www.unfpa.org)



**BRAZIL**

UMA-Universidade Livre da Mata Atlântica  
[www.wwiUma.org.br](http://www.wwiUma.org.br)

**CHINA**

China Environmental Science Press  
[www.cesp.com.cn](http://www.cesp.com.cn)

**FINLAND**

Gaudeamus Helsinki University Press  
[www.gaudeamus.fi](http://www.gaudeamus.fi)

**FRANCE**

Editions de La Martinière  
[www.editionsdelamartiniere.fr](http://www.editionsdelamartiniere.fr)

Good Planet  
[www.goodplanet.org](http://www.goodplanet.org)

**GERMANY**

Germanwatch  
[www.germanwatch.org](http://www.germanwatch.org)

Heinrich Böll Foundation  
[www.boell.de](http://www.boell.de)

OEKOM Publishing  
[www.oekom.de](http://www.oekom.de)

**GREECE**

Organisation Earth

**HUNGARY**

Earth Day Foundation of Hungary  
[www.fna.hu](http://www.fna.hu)

**INDIA**

Center for Environment Education  
[www.ceeindia.org](http://www.ceeindia.org)

**ITALY**

Edizioni Ambiente  
[www.edizioniambiente.it](http://www.edizioniambiente.it)

World Wildlife Fund – Italy  
[www.wwf.it](http://www.wwf.it)

**JAPAN**

Worldwatch Japan  
[www.worldwatch-japan.org](http://www.worldwatch-japan.org)

**KOREA**

Korea Green Foundation  
[www.greenfund.org](http://www.greenfund.org)

**MEXICO**

Africam Safari  
[www.africamsafari.com.mx](http://www.africamsafari.com.mx)

Universidad de las Américas Puebla  
[www.udlap.mx](http://www.udlap.mx)

**ROMANIA**

Editura Technica  
[www.edituratechnica.ro](http://www.edituratechnica.ro)

**RUSSIA**

International Independent University of  
Environmental and Political Sciences  
[www.iiueps.ru](http://www.iiueps.ru)

**SPAIN**

Centro Unesco de Catalunya  
[www.unescocat.org](http://www.unescocat.org)

Fundación Hogar del Empleado  
[www.fuhem.es](http://www.fuhem.es)

Icaria  
[www.icariaeditorial.com](http://www.icariaeditorial.com)

**TAIWAN**

Taiwan Watch Institute  
[www.taiwanwatch.org.tw](http://www.taiwanwatch.org.tw)

**TURKEY**

TEMA  
[www.tema.org.tr](http://www.tema.org.tr)

**UNITED KINGDOM**

Earthscan Publications Ltd.  
[www.earthscan.co.uk](http://www.earthscan.co.uk)

## 2010–11 FINANCIAL STATEMENT

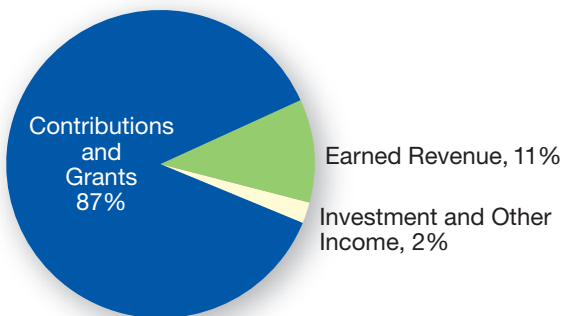
### Condensed Statement of Activities

REVENUES AND ADDITIONS TO NET ASSETS	Year Ended 3/31/2011	Year ended 3/31/2010
Contributions and Grants:		
Unrestricted	\$ 2,549,125	\$ 2,132,275
Restricted	434,072	165,687
<b>Total Contributions and Grants</b>	<b>2,983,197</b>	<b>2,297,962</b>
Total Publications, Magazine and Subscription	367,856	567,937
Investment & Other Income	66,051	68,745
<b>Total Revenues and Additions</b>	<b>3,417,104</b>	<b>2,934,644</b>
EXPENSES AND REDUCTIONS TO NET ASSETS		
Program Services	2,726,312	2,947,622
Support Services:		
Management and General	348,724	285,104
Fundraising	246,044	269,010
<b>Total Support Services</b>	<b>594,768</b>	<b>554,114</b>
<b>Total Expenses and Reductions</b>	<b>3,321,080</b>	<b>3,501,736</b>
<b>Net Increase (Decrease) in Net Assets</b>	<b>\$ 96,024</b>	<b>\$ (567,092)</b>

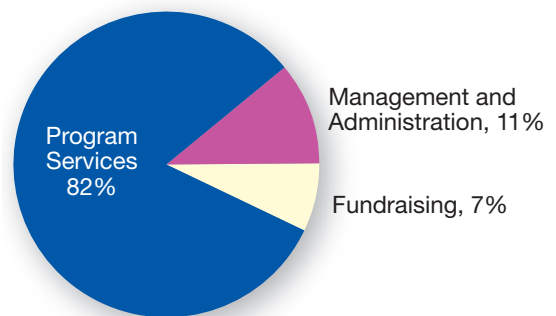
The condensed financial information as of and for the year ended March 31, 2011 has been derived from the Worldwatch Institute's financial statements, audited by McGladrey & Pullen, LLP, independent auditors. The condensed financial information should be read in conjunction with the 2011 audited financial statements and related notes.

To request a copy of our audited Financial Statements, please e-mail [akostura@worldwatch.org](mailto:akostura@worldwatch.org).

REVENUE



EXPENSES



## WORLDWATCH STAFF

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The following is a list of Worldwatch Institute staff members as of September 1, 2011.

### Management

Robert Engelman

*Executive Director*

Barbara Fallin

*Director of Finance and Administration*

### Research

Christopher Flavin

*President Emeritus*

Xing Fu

*Research Associate*

Saya Kitasei

*MAP Sustainable Energy Fellow*

Mark Konold

*Manager of the Caribbean Energy Project*

Supriya Kumar

*Research Fellow*

Matthew Lucky

*MAP Sustainable Energy Fellow*

Haibing Ma

*China Program Manager*

Shakuntala Makhijani

*Research Associate*

Lisa Mastny

*Senior Editor*

Danielle Nierenberg

*Senior Researcher*

Alexander Ochs

*Director of Climate and Energy*

Michael Renner

*Senior Researcher*

Sam Shrank

*MAP Sustainable Energy Fellow*

### Marketing and Communications

Patricia Shyne

*Director of Publications and Marketing*

Heather Risley

*Online Communications Associate*

### Development

Mary C. Redfern

*Director of Institutional Relations*

Grant A. Potter

*Development Associate*

### Senior Fellows

Erik Assadourian

Gary Gardner

Eric Martinot

Sandra Postel

Janet Sawin

## INSTITUTIONAL SUPPORT

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The Institute would like to thank the following foundations, institutions, and governments for their support provided during our fiscal year (April 2010–March 2011). Without their strong support our work would not be possible.

Anonymous	Richard and Rhoda Goldman Fund
American Clean Skies Foundation	Goldman Environmental Prize
Apollo Alliance Project (with funding from the Rockefeller and Surdna Foundations)	Hitz Foundation
Heinrich Böll Foundation	Steven C. Leuthold Family Foundation
Casten Family Foundation of the Chicago Community Trust	MAP Royalty Inc. Sustainable Energy Fellowship Program
Compton Foundation, Inc.	V. Kann Rasmussen Foundation
Del Mar Global Trust	REEEP (Renewable Energy & Energy Efficiency Partnership)
EEP (Energy and Environment Partnership with Central America)	Shenandoah Foundation
Ministry of Foreign Affairs of the Government of Finland	Shared Earth Foundation
Bill & Melinda Gates Foundation	Laney Thornton Foundation
German Federal Ministry for the Environment, Nature Conservation and Nuclear Safety (BMU)	UNFPA (United Nations Population Fund)
GIZ (German Society for International Cooperation)	Wallace Genetic Foundation, Inc.
	Wallace Global Fund
	Weeden Foundation
	Winslow Foundation

## FRIENDS OF WORLDWATCH

We thank all the individuals who made a significant gift toward supporting the Worldwatch Institute's programs and operations from April 1, 2010 to March 31, 2011.\*

### Worldwatch President's Council (\$5,000+)

Anonymous (2)  
Geeta Aiyer  
Ray Anderson  
Cindy Barber  
David and Jan Blittersdorf  
Marcel Brenninkmeijer  
Tom and Cathy Crain  
Øystein Dahle  
Jim and Deanna Dehlsen  
Doug and Barbara Engmann  
Robert and Chandra Friese  
Caroline Gabel  
Dr. Harvey and Gail Glasser  
Ed and Sara Groark  
Robert Hefner  
Jerre and Nancy Hitz  
Kurt Leuthold  
Hunter Lewis  
John McBride  
Peter Seidel  
Dr. Richard Swanson  
Laney and Pasha Thornton  
Diane Townsend  
Izaak van Melle

### Worldwatch Leadership Circle (\$1,000–\$4,999)

Anonymous (7)  
Charles Anderson  
Myron and Kay Arms  
Maria Moesch and Craig Aufenkamp  
Russell Bennett  
John Bermingham  
Dr. Edith Borie  
Sky Brooks  
James Cameron  
Dr. Dwight Collins  
Lincoln and Alice Day  
Sean and Rebecca Flavin  
David and Claire Forsberg  
Alan French  
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